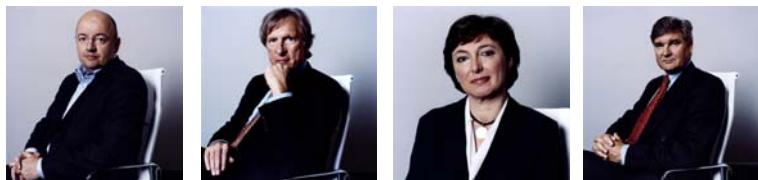


TNT N.V., through its two divisions, Express and Mail, is in the business of transferring goods and documents around the world. With its activities, TNT is part of the global transportation and distribution industry; a vast industry whose market size is estimated to be over \$ 3,500 billion (as at 31 December 2008).

Board of TNT



Peter Bakker, CEO

Henk van Dalen, CFO

Marie-Christine Lombard

Harry Koorstra

TNT Mission

TNT's mission is to exceed its customers' expectations in the transfer of their goods and documents around the world. TNT delivers value to its clients by providing the most reliable and efficient solutions through delivery networks.

TNT seeks to lead the industry by:

- instilling pride in its people,
- creating value for its shareholders, and
- sharing responsibility for the world in which it operates.

TNT's Strategy Focus on Networks

Phase 2: "Grow and build value"

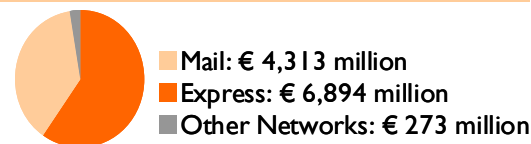
- Protect and grow the core
- Broaden view on business opportunities
- Adjust for profitable growth

TNT Corporate Responsibility

- **Planet Me**
Programme to reduce carbon intensity of our operations continuously
- **Dow Jones Sustainability Index** leader in 2007 & 2008
- **World Food Programme**
 - Focus on Emergency response, Social impact projects, Awareness and the link between Climate Change and Hunger

Facts and Figures of TNT

Revenue 2008: € 11,460 million*1



EBITDA 2008: € 1,532 million*2



EBIT 2008: € 1,160 million*2



*1. At constant FX rates

*2. Including non-allocated costs, excluding restructuring €70m in Express and €89m related to Postkantoren and at constant FX rates



75,537 Employees (70,667 FTE)

200+ Countries of operation

2,376 Depots/hubs

230 million consignments

7.5 million tonnes carried

46 Aircraft



86,052 Employees (42,431 FTE)

8 Countries of operation

456 Mail depots (inc 10 sorting centres)*

Mail NL Addressed Volume 4,693 million

Addressed items delivered outside NL (EMN)
1,621 million*

*Latest update per 2008

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